

Message Text

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ACTION AF-10

INFO OCT-01 ISO-00 SS-15 SP-02 PER-01 SIG-01 A-01

MMO-01 EB-08 SCA-01 IO-13 INR-07 INRE-00 PM-04

CU-02 SSO-00 /067 W

-----151920Z 092733 /42

O R 151346Z APR 77

FM AMEMBASSY LAGOS

TO SECSTATE WASHDC IMMEDIATE 496

INFO AMCONSUL IBADAN

AMCONSUL KADUNA

C O N F I D E N T I A L SECTION 1 OF 3 LAGOS 4198

STADIS////////////////////////////////////

E.O. 11652: GDS

TAGS: PFOR, AMGT, NI

SUBJECT: PARM - ANNUAL POLICY AND RESOURCE ASSESSMENT - PARTS II
AND III

REF: (A) LAGOS 3589; (B) STATE 38556; (C) STATE 47671

PART II - RESOURCE ASSESSMENT

A. STATE

(1) ECONOMIC FUNCTION: THE HIGH PRIORITY AND RESOURCES WE
HAVE ACCORDED OUR ECONOMIC, COMMERCIAL AND DEVELOPMENT INTERESTS
IN THIS COUNTRY ARE FULLY JUSTIFIED, IN MY VIEW BY THE IMPOR-
TANCE OF NIGERIA TO THE U.S., BY THE SIGNIFICANT INCREASE IN
U.S. EXPORTS TO NIGERIA ACHIEVED WITH ACTIVE EMBASSY SUPPORT
DURING THE PAST YEAR, AND BY THE OPPORTUNITIES WE NOW ENVISAGE
FOR MORE EXTENSIVE U.S. COLLABORATION WITH NIGERIAN DEVELOP-
MENT ACTIVITIES. THESE OPPORTUNITIES REQUIRE US SIGNIFICANTLY
TO EXPAND OUR CONTACT, TRAVEL, TRADE PROMOTION AND FACILITATIVE
ASSISTANCE/EDUCATION/TRAINING ACTIVITIES.

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(2) POLITICAL FUNCTION: GIVEN THE SIZE AND IMPORTANCE OF
NIGERIA, ITS SIGNIFICANCE WITH REGARD TO ECOWAS, THE UN,
SOUTHERN AFRICA, LAW OF THE SEA AND OTHER INTERNATIONAL
PROBLEMS, AND THE PERENNIAL DESTABILIZING FACTORS ENDEMIC
IN NIGERIA'S BODY POLITIC, THE EXISTING RESOURCES ALLOCATED THE
POLITICAL FUNCTION ARE FULLY WARRANTED AND HEAVILY BURDENED.
THE LOAD WILL INCREASE AS NIGERIA PROGRESSIVELY MOVES TOWARD

A RETURN TO FULL POLITICAL ACTIVITY AND CIVILIAN RULE IN THE NEXT TWO YEARS.

(3) CONSULAR FUNCTION: THE CONSULAR SECTION HAS ONE OF THE HIGHEST VISA REFUSAL RATES IN THE WORLD AND MUST ALSO DEAL WITH A VERY HIGH INCIDENCE OF FRAUD. INTERNAL SECURITY JITTERS HAVE LED OVERZEALOUS NIGERIAN SECURITY OFFICIALS TO ARREST A NUMBER OF AMERICAN CITIZENS, BOTH RESIDENTS AND VISITORS. DIFFICULTIES IN GAINING CONSULAR ACCESS AND OBTAINING THE DETAINEES' RELEASE HAVE CONSUMED INORDINATE AMOUNTS OF TIME AND ATTENTION. THE SECTION'S OVERALL WORKLOAD IS INCREASING AT A RATE OF ABOUT FIVE PERCENT A YEAR. ONE OF THE FIVE OFFICERS HAS REGIONAL RESPONSIBILITIES AND IS AVAILABLE TO THE POST ONLY ABOUT FIFTY PERCENT OF THE TIME. I BELIEVE THE SECTION IS ALREADY SPREAD THIN AND ITS PRESENT COMPLEMENT FULLY JUSTIFIED.

(4) ADMINISTRATIVE FUNCTION: POOR LOCAL SUPPLY AND INADEQUATE MUNICIPAL SERVICES PUT A SPECIAL LOAD ON THE ADMINISTRATIVE STAFF SUPPORTING A MISSION HOUSED IN FIVE WIDELY SEPARATED LOCATIONS IN THE FACE OF THE CHAOTIC STATE OF COMMUNICATIONS AND TRANSPORTATION IN LAGOS IS PARTICULARLY DIFFICULT. THE LEVEL OF RESOURCES CURRENTLY DEVOTED TO THE ADMINISTRATIVE FUNCTION IS AMPLY JUSTIFIED. SUPERVISORY CONTROL IS STRETCHED TO THE LIMIT OF ITS CAPABILITY AT THE PRESENT TIME. THE SECURITY OFFICER HAS REGIONAL RESPONSIBILITIES, AS DOES THE POST MEDICAL OFFICER. THE PERFORMANCE AND EFFICIENCY OF OUR LOCAL STAFF NEED TO BE IMPROVED AND WE ARE INCREASING EMPHASIS ON TRAINING PROGRAMS. MEANWHILE, BECAUSE OF TRANSPORTATION PROBLEMS AND THE LACK OF ADEQUATE LOCAL REPAIR AND MAINTENANCE FACILITIES,

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WE HAVE NO OPTION BUT RETAIN OUR PRESENT FSL COMPLEMENT SO AS TO PROVIDE THESE SERVICES FOR OURSELVES. THE WACASC (WEST AFRICAN CONSOLIDATED ADMINISTRATIVE SUPPLY CENTER) IS VITAL TO USG ACTIVITIES THROUGHOUT A LARGE PART OF THE CONTINENT. IT SERVES 29 POSTS, MAKING A MAJOR CONTRIBUTION TO THEIR EFFICIENT FUNCTIONING AND CONTRIBUTING GREATLY TO MORALE. THE RESOURCES ALLOCATED THIS OPERATION ARE STRETCHED TO THE LIMIT. WHILE THE FMG HAS IN THE PAST EXPRESSED SOME CONCERN ABOUT WACASC, ITS OPERATION IS NOT CURRENTLY THREATENED. IT WOULD BE VERY EXPENSIVE TO RE-LOCATE THE INSTALLATION ELSEWHERE.

(5) CONSTITUENT POSTS: THE CONSULATES IN IBADAN AND KADUNA ARE RESPONSIBLE FOR CONSULAR DISTRICTS WHICH IN TERMS OF POPULATION, AREA AND ECONOMIC ACTIVITY ARE LARGER THAN MANY INDEPENDENT AFRICAN STATES. THE COUNTRY'S FEDERAL SYSTEM ENCOURAGES SOME INDEPENDENCE ON THE PART OF EACH OF THE COUNTRY'S STATES, ALL OF WHICH HAVE SEPARATE BUDGET AND GOVERNMENT BUREAUCRACIES. EACH OF THE CONSTITUENT POSTS CONTRIBUTES TO THE TRADE PROMOTION PROGRAM AND HANDLES INQUIRIES FROM

PROSPECTIVE AMERICAN BUSINESSMEN. THEY ALSO HAVE MAJOR ROLES TO PLAY IN ESTABLISHING CONTACTS AND REPORTING ON POLITICAL DEVELOPMENTS. THIS POLITICAL ASPECT WILL BECOME PARTICULARLY IMPORTANT AS NIGERIA RETURNS TO FULL CIVILIAN POLITICAL ACTIVITY. THE TWO POSTS ALSO HANDLE VISA AND OTHER CONSULAR PROBLEMS. IBADAN, IN PARTICULAR, TAKES SOME OF THE LOAD FROM THE EMBASSY BY HANDLING NON-IMMIGRANT VISA APPLICANTS FROM THE FIVE EASTERN STATES OF THE LAGOS CONSULAR DISTRICT. I CAN ONLY FORESEE THE CONSULATES MAKING INCREASINGLY VALUABLE CONTRIBUTIONS TO OUR OBJECTIVES IN THIS COUNTRY. THE RESOURCES NEEDED TO MAINTAIN THEM ARE WELL SPENT.

B. OTHER AGENCIES

(1) THE USIS OPERATION IS THE LARGEST NON-STATE PROGRAM OPERATING IN THIS COUNTRY. IT MAKES A MAJOR CONTRIBUTION TO THE ATTAINMENT OF MISSION OBJECTIVES. ITS INFORMATION AND CULTURAL OFFICES DEAL WITH 19 UNIVERSITIES, 14 DAILY NEWSPAPERS WITH AN

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ESTIMATED CIRCULATION OF MORE THAN 1.5 MILLION COPIES, 10 TV STATIONS, AND 27 RADIO STATIONS IN A COUNTRY ONE-THIRD LARGER THAN TEXAS WITH SEVEN TIMES THE POPULATION. THE CULTURAL SECTION MANAGES AN AMBITIOUS AND EXTENSIVE EXCHANGE PROGRAM. THE BRANCH POSTS IN IBADAN, KADUNA AND KANO ARE VITAL ELEMENTS IN THIS OPERATION. IF WE ARE TO CONTINUE SUCCESSFULLY TO REACH SOME 7,500

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FM AMEMBASSY LAGOS

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INFO AMCONSUL IBADAN

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NIGERIAN OPINION MOLDERS, INCREASE AMERICAN INFLUENCE IN HIGHER EDUCATION AND THE INFORMATION MEDIA, AND EXPAND BILATERAL INSTITUTIONAL AND PROFESSIONAL AFFILIATIONS, WE MUST CONTINUE THE PRESENT MIX AND LEVEL OF RESOURCES. THESE RESOURCES ARE ALL THE MORE NEEDED IN VIEW OF EXPANDED AND INNOVATIVE USIS ACTIVITIES WHICH THE PRESENT ERA OF BETTER U.S.-NIGERIAN UNDERSTANDING IS EXPECTED TO PRODUCE. IT IS ALSO HOPED THAT FMG APPROVAL MAY BE SECURED OVER THE COURSE OF THE NEXT YEAR OR TWO FOR REOPENING OF THE USIS READING ROOM IN ENUGU; IN THAT EVENT A MODEST LEVEL OF ADDITIONAL STAFFING WOULD BE NECESSARY.

(2) THE DEFENSE ATTACHE'S OFFICE CONSTITUTES A SMALL BUT IMPORTANT COMPONENT IN THE MISSION'S OVERALL EFFORT IN NIGERIA IT MAINTAINS CONTACTS AND PROVIDES LIAISON WITH A NIGERIAN MILITARY ESTABLISHMENT THAT HAS GOVERNED THIS COUNTRY FOR OVER 10 YEARS AND WHICH WILL, EVEN AFTER THE PROMISED RETURN TO CIVILIAN RULE IN 1979, CONTINUE TO PLAY AN INFLUENTIAL ROLE IN NIGERIAN POLITICS AND POLICY FORMULATION. ADDITIONALLY, THE DAO'S OFFICE ADMINISTERS THE SECURITY ASSISTANCE (TRAINING) PROGRAM, WHICH CREATES A FAVORABLE ENVIRONMENT FOR THE PROMO-
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TION OF U.S. INTERESTS WITH THIS KEY SEGMENT OF THE NIGERIAN POWER ELITE. FOR THE PAST YEAR, THE OFFICE HAS OPERATED UNDER STRICT TRAVEL AND OTHER RESTRICTIONS WHICH HAVE SEVERELY CRIMPED ITS INTELLIGENCE-GATHERING CAPABILITIES. SO LONG AS THESE RESTRICTIONS REMAIN, I HAVE SOME RESERVATION ABOUT THE UTILITY OF MAINTAINING THREE OFFICER SLOTS OVER THE LONGER TERM, PARTICULARLY IF THE TRANSITION TO CIVILIAN RULE TAKES PLACE ON SCHEDULE. WE WILL RE-EXAMINE THE UTILITY OF MAINTAINING THE SECOND SLOT (AIR ATTACHE) IN THE SUMMER OF 1978.

(3) THE AGRICULTURAL ATTACHE (FAS) HEADS A SMALL OFFICE WHICH PROVIDES VALUABLE CONTACTS AND EXPERTISE TO THE ECONOMIC SECTION AND CONTRIBUTES SIGNIFICANTLY TO U.S. TRADE PROMOTION EFFORTS. THE OFFICE SHOULD BE MAINTAINED. WITH THE EMPHASIS BEING GIVEN AGRICULTURE BY THE FMG'S DEVELOPMENT PLAN, THE ATTACHE'S ROLE IS INCREASINGLY IMPORTANT TO THE MISSION'S OVERALL PROGRAM OF COLLABORATION WITH NIGERIAN DEVELOPMENT ACTIVITIES. U.S. FOOD EXPORTS TO NIGERIA INCREASED BY OVER 55 PERCENT LAST; THEY ARE EXPECTED TO DOUBLE THIS YEAR. IN ADDITION TO NIGERIA, THE FAS OFFICE IN LAGOS ALSO COVERS GHANA AND CAMEROON.

(4) THE BILATERAL AID STAFF IS IN THE FINAL STAGES OF

INTEGRATION INTO THE ECONOMIC SECTION. SEE PART III BELOW.

PART III - STATE PERSONNEL RECOMMENDATIONS

A/B. INCREASES, DECREASES AND REPROGRAMMING

(1) ECONOMIC SECTION: WE ARE CURRENTLY IN THE FINAL PHASE OF COMPLETING THE INTEGRATION OF AID RESOURCES INTO AN ECONOMIC SECTION THAT COMBINES ECONOMIC, COMMERCIAL AND DEVELOPMENT RESPONSIBILITIES. WHILE PHASING OUT OUR BILATERAL CONCESSIONAL AID PROGRAMS, WE ARE ENDEAVORING TO STRENGTHEN OUR CAPABILITIES FOR RESPONDING TO BROAD NIGERIAN DEVELOPMENT NEEDS. CONSIDERABLE REDUCTION AND REPROGRAMMING OF STAFF HAS BEEN INVOLVED IN THIS EXERCISE.

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DURING CALENDAR YEAR 1976, THE ECONOMIC/COMMERCIAL AND AID STAFFS WERE REDUCED BY NINE OFFICERS (TWO STATE, ONE EACH IN IBADAN AND LAGOS, AND SEVEN AID OFFICERS). THE STATE FSL AND FSS STAFF LEVELS REMAINED THE SAME (5 AND 3), BUT AID FSL STAFF WERE CUT FROM 23 TO 9. OF THESE 9 WE PROPOSE TO RETAIN FOUR TECHNICAL ASSISTANTS IN THE INTEGRATED ECONOMIC SECTION UNDER SUPERVISION OF OFFICERS ASSIGNED TO SELECTED TECHNICAL SECTORS (E.G. AGRICULTURE, POPULATION, EDUCATION, HEALTH). THREE OTHER NIGERIAN EMPLOYEES WILL CONTINUE THEIR FUNCTIONS IN PHASING OUT RESIDUAL BILATERAL PROJECTS AND FUNDS. THE NIGERIAN NOW OVERSEEING AID PARTICIPANT TRAINING WILL BE TRANSFERRED TO USIS AND INTEGRATED INTO THE MISSION'S CULTURAL EXCHANGE OPERATION. THE NINTHE LOCAL EMPLOYEE WILL BE DISCHARGED.

PLAYING A DIRECT ROLE IN THE DOUBLING OF U.S. EXPORTS TO NIGERIA IN THE PAST TWO YEARS AND IN MORE RECENTLY SHAPING A CAPABILITY FOR BETTER COLLABORATION WITH NIGERIAN EFFORTS TO REMOVE DEVELOPMENT RESTRAINTS, THE ECONOMIC SECTION'S SUCCESSES HAVE INCREASINGLY GENERATED AN EXPANDING WTRKLOAD IF WE ARE ADEQUATELY TO CARRY OUT THE COURSES OF ACTION CALLED FOR IN PART I OF THIS PARM, CURRENT ECONOMIC STAFF RESOURCES WILL BE INSUFFICIENT. WE ESTIMATE THAT THE PRESENT NINE INTEGRATED ECONOMIC OFFICERS (7 STATE, 2 AID) ARE ALREADY PERFORMING UP TO 2 PERSON-YEARS OF OVERTIME WORK. AS THE SECTION NEEDS AN ADDITIONAL FULL-TIME OFFICER TO HELP ABSORB THIS OVERLOAD, WE REQUEST THE RESTORATION AS SOON AS POSSIBLE OF THE ECONOMIC COMMERCIAL POSTION THAT WE SURRENDERED IN 1976. IN ADDITION, WE WOULD LIKE TO REPROGRAM THE PRESENT AID CONTROLLER POSITION AS AN ECONOMIC OFFICER POSITION WHEN THE CONTROLLER'S FUNCITION IS TERMINATED (OR TRANSFERRED OU OF LAGOS). (THE DECISION ON TRANSFER OR TERMINATION AND ON TIMING IS EXPECTED TO BE MADE IN MAY 1977.) WE BELIEVE THE STEADILY EXPANDING WORKLOAD JUSTIFIES THIS REPROGRAMMING. WE DO NOT SEEK IT NOW BECAUSE OF LOGISTICAL DIFFICULTIES IN PROVIDING HOUSE AND OFFICE SPACE, A SITUATION THAT WILL BE

RESOLVED WITH THE DEPARTURE OF THE CONTROLLER.

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THE SECTION'S GENERAL DEVELOPMENT OFFICER WILL ASSIST OTHER OFFICERS IN TAPPING U.S. DEVELOPMENT RESOURCES WITHIN THE POLICY GUIDELINES OF PART I, WILL HOLD FULL ECONOMIC, COMMERCIAL AND DEVELOPMENT RESPONSIBILITIES IN SEVERAL TECHNICAL SECTORS, ADNT TO THE EXTENT NECESSARY WILL ASSIST THE CONTROLLER IN EXPENDING AND DEOBLIGATING THE RESIDUAL AID BILATERAL GRANT AND LOAN FUNDS. THIS POSITION, CURRENTLY HELD BY AN AID OFFICER, COULD BE STAFFED BY EITHER AN AID OR STATE OFFICER WITH THE REQUISITE QUALIFICATIONS.

(2) POLITICAL SECTION: GIVEN THE INCREASED REPORTING, CONTACT AND TRAVEL REQUIRED OF THE POLITICAL SECTION BY THE RISING TEMPO OF ACTIVITIES RELATED TO NIGERIA'S PROGRAMMED RETURN TO CIVIL- IAN POLITICS OVER THE NEXT TWO YEARS, IT IS ESSENTIAL THAT THE SMALL POLITICAL SECTION BE AUGMENTED BY ONE OFFICER DURING FY-78 THIS WOULD IN EFFECT RESTORE THE POLITICAL OFFICER SLOT THAT WAS REPROGRAMMED AS AN ECONOMIC/COMMERCIAL POSITION TWO YEARS AGO. THE SECTION'S SECOND SECRETARIAL SLOT, CUT BY THE INSPEC- TORS LAST YEAR, WILL NEED TO BE RESTORED DURING FY-78. TO MEET PART OF THIS URGENT REQUIREMENT, I PROPOSE THAT ONE OFFICER- LEVEL C&R SLOT BE REPROGRAMMED AND TRANSFERRED TO THE POLITICAL

SECTION AS EARLY AS POSSIBLE IN FY-78. LOCAL C&R EMPLOYEES, HAVE

GRADUALLY, AS THEIR COMPETENCE HAS INCREASED, TAKEN OVER THE HANDLING OF UNCLASSIFIED TRAFFIC. BY THE END OF FY-78 THEY WILL BE HANDLING THE ENTIRE UNCLASSIFIED WORKLOAD WITHOUT THE NEED FOR THE CLOSE SUPERVISION NOW BEING ACCORDED THIS OPERATION. IN ADDITION, THE TERP PROGRAM SHOULD BE INSTALLED IN LAGOS ABOUT THE END OF THE FY-78. THIS COMBINATION OF FACTORS WILL MAKE POSSIBLE THE PERFORMANCE OF C&R WORK WITH ONE LESS AMERICAN POSITION.

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INFO OCT-01 ISO-00 SS-15 SP-02 PER-01 SIG-01 A-01
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INFO AMCONSUL IBADAN
AMCONSUL KADUNA

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(3) CONSTITUENT POSTS: IF WE SHOULD DECIDE TO REACTIVATE OUR LONG STANDING REQUEST TO THE FMG TO OPEN A CONSULATE IN PORT HARCOURT (PERHAPS IN CONNECTION WITH AN ANTICIPATED FMG REQUEST TO OPEN AN OFFICE IN CHICAGO), WE WOULD NEED AT A MINIMUM THREE ADDITIONAL AMERICAN POSITIONS TO STAFF THAT POST: AN ECONOMIC/POLITICAL PRINCIPAL OFFICER, AN ADMINISTRATIVE/CONSULAR OFFICER AND A SECRETARY/COMMUNICATOR. BECAUSE SOME 50 PERCENT OF THE EMBASSY'S CURRENT NIV CONSULAR WORKLOAD INVOLVES NIGERIAN FROM THE PROPOSED PORT HARCOURT CONSULAR DISTRICT (ANAMBRA, IMO, RIVERS AND CROSS RIVER STATES) I WOULD PROPOSE TO REPROGRAM ONE CONSULAR POSITION FROM LAGOS TO PORT HARCOURT. THE PORT HARCOURT OFFICE WOULD ALSO REQUIRE FIVE LOCAL STAFF: A CONSULAR ASSISTANT, A CONSULAR CLERK, RECEPTIONIST, COMMERCIAL ASSISTANT, A DRIVER, AND AN ADMINISTRATIVE ASSISTANT. ONE OF THE CONSULAR FSL SLOTS COULD BE REPROGRAMMED FROM LAGOS.

C. LOWER PRIORITY POSITIONS

GIVEN THE PROJECTED GROWTH IN OUR WORKLOAD IT IS VERY DIFFICULT TO IDENTIFY "LOWER PRIORITY" POSITION. HOWEVER, TWO DEVELOPMENTS LIKELY TO TAKE PLACE IN CALENDAR YEAR 78 MAY ENABLE US TO STREAMLINE OUR ADMINISTRATIVE OPERATION. UPON COMPLE-

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TION OF THE NEW CHANCERY AND MODIFICATION OF THE PRESENT CHANCERY BUILDING, THE ADMINISTRATIVE SECTION WILL BE ABLE TO CENTRALIZE MOST OF ITS PERSONNEL AND OPERATIONS INTO THOSE TWO LOCATIONS, (THE WACASC OPERATION WILL REMAIN AT ITS PRESENT LOCATION SOME 16 MILES FROM THE CENTER OF LAGOS.) GREATER CENTRALIZATION WILL REDUCE THE STRAIN ON SUPERVISION AND COMBINED WITH IMPROVEMENTS EXPECTED TO TAKE PLACE IN PUBLIC UTILITY SERVICES (ROADS, COMMUNICATIONS) LEAD ME TO IDENTIFY ONE GENERAL SERVICES POSITION FOR POSSIBLE REPROGRAMMING. DEPENDING ON THE AMOUNT OF IMPROVEMENT IN OPERATING CONDITIONS. THERE IS ALSO THE POSSIBILITY OF REDUCING SEVEN DIRECT HIRE LOCAL POSITIONS IN THE ADMINISTRATIVE SECTION. IF WE WERE TO LOSE ANY OF THESE POSITIONS AT THE PRESENT TIME, HOWEVER,

THE ADMINISTRATIVE SECTION'S ABILITY ADEQUATELY TO SUPPORT
THE MISSION'S PROGRAM UNITS WOULD BE SERIOUSLY IMPAIRED.

D. MISSION STAFFING CHART

(1) CURRENT FY 77

	AMERICAN	AMERICAN	FSL	FSL
AGENCY/FUNCTION	OFFICERS	STAFF	PROFES.	STAFF

STATE

EXECUTIVE	2	2	0	2
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POLITICAL	4	2	1	-
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ECONOMIC/ COMMERCIAL	9	3	1	4 (&9 AID)
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CONSULAR	5	0	-	6
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ADMINISTRATIVE (OF WHICH)	26 (2 DAS)	2	5 (2 DAS)	179 (26 DAS)
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COMMUNICATIONS	7	-	13 (4 DAS)
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SECURITY	1	1	1	-
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REGIONAL
OFFICES

(ALL WACASC)	8	0	-	99
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OTHER AGENCIES

USIS	9	1	6	27
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AGRICULTURE	1	1	1	-
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DAO	3	2 ENLISTED -	2
		1 GS	

CONSTITUENT POSTS

KADUNA

KADUNA PROGRAM	3	2	1	-
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ADMINISTRATIVE	1	1	-	9 (2 DAS)
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USIS 1 - 1 6

IBADAN

PROGRAM 2 1 1 2

ADMINISTRATIVE 1 - - 5

USIS 2 - 2 6

KANO

USIS 1 - 1 2

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(2) PROJECTED FY 79

AGENCY/FUNCTION AMERICAN AMERICAN FSL FSL

OFFICERS STAFF PROFES. STAFF

STATE

EXECUTIVE 2 2 0 2

POLITICAL 5 3 1 -

ECONOMIC/

COMMERCIAL 10 3 1 8

CONSULAR 5 (4)- 0 - 6 (5)-

ADMINISTRATIVE

(OF WHICH) 25 (2 DAS) 2 5 (2DAS) 178 (26 DAS)

COMMUNICATIONS 6 - - 13 (4DAS)

SECURITY 1 1 1 -

REGIONAL OFFICES

(ALL WACASC) 8 0 99

OTHER AGENCIES

USIS 9 1 6 28

AGRICULTURE 1 1 1 -

DAO 3 2 ENLISTED - 1
1 GS

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KADUNA

PROGRAM 3 2 1 -

ADMINISTRATIVE 1 1 - 9

USIS 1 - 1 6

IBADAN

PROGRAM 2 1 1 2

ADMINISTRATIVE 1 - - 5

USIS 2 - 1 2

KANO

USIS 1 - 1 2

PORT HARCOURT 1

PROGRAM 2(2) 1(3) 1 2

ADMINISTRATIVE - - - 2

ENUGU

USIS 1 - 1 3

FOOTNOTES:

1.) IF CONSULATE IN PORT HARCOURT IS OPENED.

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2) INCLUDES ONE CONSULAR/ADMINISTRATIVE OFFICER; ONE POLITICAL/
ECONOMIC OFFICER

3) ONE SECRETARY/COMMUNICATOR
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Message Attributes

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Decaption Note: 25 YEAR REVIEW
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
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Disposition Date: 22 May 2009
Disposition Event:
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Status: NATIVE
Subject: PARM - ANNUAL POLICY AND RESOURCE ASSESSMENT - PARTS II AND III
TAGS: PFOR, AMGT, NI
To: STATE
Type: TE
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Margaret P. Grafeld
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